

11 September 1950

TRD Comments

In general, all training of OPC personnel within the United States will be conducted by the OSO/OPC Training Division, which receives direction and policy guidance as formulated by ADPC, through Staff II, in all matters pertaining to OPC training requirements.

When operational requirements indicate the necessity, training may also be provided by OAD, the Communications Division, or [REDACTED] through TRD channels.

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*Returned to CSII
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5. It is recognized that the senior officers in WPD are well qualified in matters of command, governmental administration, and the highly technical devices of military planning. They should have, in addition, a complete understanding of the functions, doctrine, and philosophy of CIA. With due regard for the many conflicting demands upon the time available to these officers, I believe there is general agreement that this understanding should be provided in the maximum possible degree.

6. To that end, you may be assured that every effort will be made to utilize the training period of each officer to the best advantage, to avoid duplicating in the instruction anything already present in his background, and to compress into the training period as much as possible of the orientation to clandestine operations that is so essential. OD/TR will tailor each officer's training program in the light of his particular background, and I believe you will find this more helpful to your interests in the long run than a blanket exemption from the training standards.

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Acting Assistant Director
For Policy Coordination

CC - A/COD

OD/TR:WS/bt
28 July 1952

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Dep. Dir. (V. C)

MEMORANDUM FOR: ACTING ASSISTANT DIRECTOR FOR POLICY COORDINATION

SUBJECT: Release from Certain Training Requirements

ATTACHMENT: (a) Memorandum to AADPC from CWP on subject,
dated 21 July 1952

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[REDACTED]

1. I have noted reference (a) and wish to take issue with the assumptions expressed.

2. There is an inherent conflict between the military concept and the principles of clandestine operations which necessarily govern an organization like ours. The only way in which a planning officer can serve Ops effectively in the field is by being thoroughly familiar with clandestine operations in general and with the functions, doctrine, and philosophy of CIA in particular.

3. Reference (a) alludes to the maturity and experience level of newly assigned personnel in WPD. We are perfectly willing to concede that these officers are well qualified for command, governmental administration, and military planning, but it has been our observation that several among them are by no means fully enlightened with respect to the fundamentals of clandestine operations. Not only do they need the Operations Course but they also need, if at all possible, a more intensive course that will show them in detail how the operational principles are put into practice by CIA. Furthermore, they ought to

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5. If the tours of duty were longer, a planning officer could make his best contribution after spending a year or more in actual operations in the field. As time does not permit this, the next best thing is a training program that will give him an orientation in clandestine techniques.

6. WFD appears to want the planning officers to know all about the activities of that Division, while assuming that they already know all they need to know about clandestine operations in general. Our view, on the contrary, is that many of the officers have an entirely inadequate grasp of the clandestine approach, and the best way to improve it in the limited time available is by means of the TR(S) courses. Where a particular officer can show training or experience that comes close to duplicating one of the required courses, we will gladly give him due credit, but we strongly recommend that no blanket exemption from the training standards be authorized. A reply to CWP, prepared for your signature in line with this recommendation, is enclosed.


Acting Chief, Operations Division

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Enclosure - 1

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ORIGINAL DOCUMENT MISSING PAGE(S):

ENCLOSURE